

**From:** John McGready  
**To:** Microsoft ATR  
**Date:** 1/24/02 1:56am  
**Subject:** Microsoft Settlement

Regarding the Microsoft settlement, I don't believe the current proposal provides adequate remedies for those injured by Microsoft's anti-competitive behavior. Over the decades hundreds, even thousands, of small companies have been driven out of existence by Microsoft's objectionable business practices.

As was done with AT&T, Microsoft should be severely regulated, if not subdivided until its market share drops to an acceptable level, perhaps 33 to 40 percent (assuming one of its competitors is now also at 40%). Until this is true of all Microsoft product lines, such regulations shouldn't be realxed.

Even after being found guilty of monopolistic practices, Microsoft's behavior shows a complete lack of respect for the law, a complete lack of remorse for their actions, or even repentance for their crime.

Strict regulation of their behavior, coupled with the threat of incredibly severe criminal penalties for noncompliance, is the only remedy that will contain them - for it speaks the only language Microsoft either knows or respects - the language of compulsion and enforced compliance.

The market must be able to return to its rightful state - a balance born of countervailing competition.

We don't need another Enron.  
Imagine the damage to the nation should a monopoly like Microsoft were to fail....  
or even to have a bad quarter.....

The risks of a monopoly are greater than merely the loss of competition. Any benefit of monopoly is far outweighed by its stifling of the great and diverse chorus of voices joined together to form the rich tapestry that is the American Dream.

I ask that you not implement the proposal as it is now, but instead fight for the small companies that best express the golden opportunities and freedoms for which our armed forces are fighting even now.....

save the towers of this nation's economy from another remorseless attack.....

Thank you for your time.

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